



NORTH CAROLINA

Department of the Secretary of State

To all whom these presents shall come, Greetings:

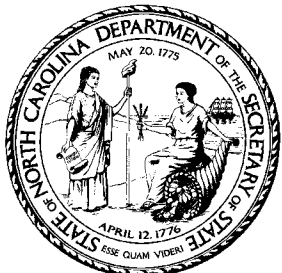
I, ELAINE F. MARSHALL, Secretary of State of the State of North Carolina, do hereby certify the following and hereto attached to be a true copy of

ARTICLES OF INCORPORATION

OF

AKAMAI UNIVERSITY

the original of which was filed in this office on the 26th day of February, 2021.



Scan to verify online.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal at the City of Raleigh, this 2nd day of March, 2021.

Elaine F. Marshall

Secretary of State

State of North Carolina
Department of the Secretary of State

ARTICLES OF INCORPORATION
NONPROFIT CORPORATION

Pursuant to §55A-2-02 of the General Statutes of North Carolina, the undersigned corporation does hereby submit these Articles of Incorporation for the purpose of forming a nonprofit corporation.

1. The name of the nonprofit corporation is: Akamai University

2. ☒ (Check only if applicable.) The corporation is a charitable or religious corporation as defined in NCGS §55A-1-40(4).

3. The name of the initial registered agent is: Dr. Mary Jo Bulbrook, President

4. The street address and county of the initial registered agent's office of the corporation is:

Number and Street: 3211 Gibson Road
City: Durham State: NC Zip Code: 27703 County: Durham

The mailing address *if different from the street address* of the initial registered agent's office is:

Number and Street or PO Box: _____
City: _____ State: NC Zip Code: _____ County: _____

5. The name and address of each incorporator is as follows:

Name	Address
<u>Mary Jo Bulbrook</u>	<u>3211 Gibson Rd. Durham, NC 27703</u>
<u>Anthony R. Maranto</u>	<u>1738 Emory Rd. Reistertown, MD 21136</u>
<u>Harvey Menden</u>	<u>3740 Elder Field Lane, Cumming, GA 30040</u>

6. (Check either "a" or "b" below.)

a. ☐ The corporation will have members.

b. ☒ The corporation will not have members.

7. Attached are provisions regarding the distribution of the corporation's assets upon its dissolution.

8. Any other provisions which the corporation elects to include are attached.

9. The street address and county of the principal office of the corporation is:

Principal Office Telephone Number: 919.724.9657

Number and Street: 3211 Gibson Rd

City: Durham State: NC Zip Code: 27703 County: Durham

The mailing address *if different from the street address* of the principal office is:

Number and Street or PO Box: _____

City: _____ State: _____ Zip Code: _____ County: _____

10. (Optional): Listing of Officers (See instructions for why this is important)

Name	Address	Title
Dr. Mary Jo Bulbrook	3211 Gibson Rd. Durham, NC 27703	President
Dr. Harvey Menden	3740 Elder Field Lane, Cumming, GA 30040	Secretary / Treasurer

11. (Optional): Please provide a business e-mail address: _____

Privacy Redaction

The Secretary of State's Office will e-mail the business automatically at the address provided at no charge when a document is filed. The e-mail provided will not be viewable on the website. For more information on why this service is being offered, please see the instructions for this document.

12. These articles will be effective upon filing, unless a future time and/or date is specified: _____

This is the 21 day of February, 2021.

Akamai University

Incorporator Business Entity Name

DS: Mary Jo Bulbrook
Signature of Incorporator

Dr. Mary Jo Bulbrook, President

Type or print Incorporator's name and title, if any

NOTES:

1. Filing fee is \$60. This document must be filed with the Secretary of State.

21 February 2021

Akamai University

Articles of Incorporation Addendum

Dr. Mary Jo Bulbrook, President

Akamai University's Purpose – Educational

Not for Profit 501 (c) (3)

Prohibited Activities

No part of the net earnings of the corporation shall inure to the benefit of or be distributed to, its members, directors, officers, or other private persons except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of purposes set for in these articles of incorporation.

No substantial part of the activities of the corporation, shall be the carrying on of propaganda or otherwise attempting to influence legislation, and the corporation shall not participate in or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provisions of these articles, the corporation shall not carry on any other activities not permitted to be carried on(a) by a corporation exempt from federal income tax under Section 501 (c) (3) of the Code or (b) by a corporation, contributions to which are deductible under Section 170 (c)(2) of the Code.

Distribution of Assets

Upon the dissolution of this corporation, its assets remaining after payment or provision for payment of all debts and liabilities of this corporation shall be distributed for one or more exempt purposes within the meaning of Section 501 c 3 of the Internal Revenue Code or shall be distributed to the federal government, or to a state or local government, for a public purpose. Such distribution shall be made in accordance with all applicable provisions of the laws of this state.

Succession

The term of office and vacancies are spelled out in the Articles of Incorporation Bylaws and identify the procedure for succession pertaining to all State requirements and following the purpose and goals of the organization.